



## Call for Applications Mobility a.y. 2025/2026: Double Degree in Management of Energy, Natural Resources and the Environment with NHH-Norwegian School of Economics

This call is open to Luiss students enrolled in the 1<sup>st</sup> year of the English-taught Master's Degree tracks in Strategic Management, Innovation and Sustainability for the 2024/2025 academic year.

Program	Destination	Majors	Available Slots
<a href="#">Strategic Management, Innovation and Sustainability with NHH-Norwegian School of Economics</a>	Bergen, Norway	Business Model Innovation Emerging & Clean Technologies Circular Economy & SDG Transformations	7

### Available slots

The total number of available slots for the mobility year 2025/2026 is 7.

**Applications can be submitted from 8 January 2025 until 24 January 2025 by 5:00pm**

Deadline to apply	By 24 January 2025 at 5.00 pm
Selection Results	By 21 February 2025
Confirmation of participation	Within one working day

### 1. General Rules

Selected students will have the possibility to attend courses at NHH during the mobility and have the credits recognized on their Luiss career at the end of the second year. If compliant with both universities' rules and conditions, regarding credits, attendance, deadlines, academic integrity, etc., participating students will receive two degrees, which will be issued according to each university's procedures.

Selected students will spend abroad the 2<sup>nd</sup> year of the Master's Degree, during the a. y 2025/2026 and will be registered at Luiss during their stay at the partner university. They will not be required to pay additional tuition fees at the partner university, but they will continue to pay fees to Luiss.



All expenses related to the participation in the program, notably transport, accommodation and food, administrative expenses, costs associated with securing a visa, medical/health/accident insurance, books and personal expenses, will be borne by students. Furthermore, students must comply with all the regulations of both universities in order to obtain the two Degrees.

Selected students are required to read and understand the relevant study plan and its rules. These are to be considered binding to the successful completion of the double degree program. Once selected, students are required to carefully read and sign the document “General Understanding on Mobility for Double Degrees and Structured Exchanges”.

Exams passed at the partner university during the mobility period will be transferred to the Luiss career according to the DD study plan. It is not possible to request an official renounce for the registration of the grades.

Selected students are eligible for an Erasmus+ grant. The allocation of the grant will depend on the annual fund for Erasmus+ available to the European Commission annual fund for Erasmus+. Further information on the topic will be available shared with students in the summer period (summer 2025).

While every effort will be made to provide students with complete, accurate and timely information, Luiss reserves the right to change, amend, modify or revoke the aforementioned program. Luiss is not responsible for any cancellation or modification due to events beyond its control. If the program is cancelled or modified for these reasons, Luiss will inform all interested students in a timely manner.

## 2. Requirements

Eligible students can apply if they comply with the following requirements:

- **By 17<sup>th</sup> February 2025:** pass all exams taught during the 1<sup>st</sup> semester
- **By 17<sup>th</sup> February 2025:** hold a weighted average grade equal to or above 26/30
- **By the application deadline:** hold a Bachelor’s Degree with a minimum of 90 ECTS within Business Administration<sup>1</sup>:
  - A minimum of 30 ECTS must be within business administration.
  - A maximum of 45 ECTS may be within methodological subjects, such as statistics or mathematics.
- **By the application deadline:** have a C1 level in English, assessed by one of the following certificates:
  - TOEFL min. 91/120 IBT/120 IBT

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<sup>1</sup>.This requirement is non-negotiable and cannot be offset by work experience, test results, or other qualifications. Courses in finance, accounting, strategy, marketing or economics, such as micro- or macroeconomics, may not count toward the business administration requirement. Please find more details in the following webpage: <https://www.nhh.no/en/study-programmes/application-and-admission/admission-msc-in-economics-and-business-administration/>.



- IELTS min. 7
- Duolingo min. 125
- CPE - CAE grade B, C - FCE First grade A
- Accademica linguistica Trinity School di Roma (C1 level)
- Luiss University Language Center (C1 level)
- International Secondary School Diploma totally taught in English
- Bachelor's Degree totally taught in English.

Students will be able to participate only if they are in regular time frame and have no pending administrative issues with Luiss.

## **2.1. Mandatory major**

The DD in Strategic Management, Innovation and Sustainability with NHH is linked to three specific majors. To be eligible for the Double Degree (DD) program with NHH, students must have selected the relevant major as part of their study plan, following Luiss Student Office guidelines on completion of the study plans and adhering to the established deadlines.

The eligible majors for participating in the DD in Strategic Management, Innovation and Sustainability with NHH are:

- Business Model Innovation
- Emerging and Clean Technologies
- Circular Economy and SDG Transformation

## **2.2. Weighted average grade**

The weighted average grade will be calculated based on the data available to the Student Office by 17 February 2025.

## **2.3. Exams**

Students are required to pass all exams graded on a 30-point scale taught during the 1st semester and have the relevant grades registered by 17 February 2025.

Students are strongly encouraged to pass all exams taught during the 2<sup>nd</sup> semester, ahead of the mobility year.



## **2.4. Language requirements**

### **2.4.1. English language certifications**

The English language certificates must not be older than two years from the start of the mobility period (1 September 2025). Hence, we will consider as valid the English-language certificates listed at the point 2 that have been obtained from September 2023 onwards. Applicants must meet the requirements using a single test.

Please note that documents certifying the enrolment in the Master's Degree in Strategic Management, Innovation and Sustainability are not considered as an English certificate for the present call. Only certificates listed in the Paragraph 2 "Requirements" will be accepted.

For the selection process of this call, the English level achieved in the admission test will not be considered.

In case a Luiss student does not have an English language level issued by the Luiss Language Center (CLA) and does not hold one of the requested certificates, the student has also the possibility to take an ad hoc, free of charge test at the Accademia Linguistica Trinity School di Roma (Via dei Mille, 35) by 21 January 2025. To register, please send an email to the CLA at [cla@luiss.it](mailto:cla@luiss.it) (please cc the International Development Office at [international@luiss.it](mailto:international@luiss.it)) no later than 13 January 2025, at 1:00 pm. During the test the use of dictionary or other translation tools is not permitted.

During the registration process, students might opt for taking the test either in person at the Trinity School or online on the dedicated platform, with a final Skype interview for the oral assessment. Thus, students who have not a Skype account yet, are invited to create it in advance. For further information about the test and the language level as stated by Luiss please contact the CLA [cla@luiss.it](mailto:cla@luiss.it) by January 13.

Students not eligible to take the ad hoc test mentioned above but interested in submitting a certificate issued by the Trinity School are allowed to do so but must note that this is a fee-paying assessment test, which shall be reserved autonomously by the student. The test can be taken at any moment before the application deadline. The test is available also for students holding other language certificates and/or a CLA language level.

## **3. Specific Program Rules**

Please note that the earliest graduation session available at Luiss for students taking part in this program will be the Autumn graduation session (October / November) as the transcripts of records including the thesis work will not be available until mid-August.



## 4. Application procedure

Applications can be submitted from 8 to 24 January 2025 by 5:00 pm. To apply, students must complete the application form and upload the required attachments through the web self-service area of the Luiss website. Only applications accompanied by all documentation and received by the application deadline will be considered. Students are encouraged to apply well in advance of the application deadline and to double check the data entered in the application. If an error has occurred in the ranking of the preferences, applicants are required to flag it as soon as possible via email to the International Development Office and in any case no later than 31st January 2025. Please note that the request will be reviewed and evaluated, and as a result, approval is not guaranteed.

In case of doubt about the documents to upload or to get further information about the requested documents, students are invited to contact the International Development Office ([international@luiss.it](mailto:international@luiss.it)) before the application deadline.

Furthermore, students that might require compensatory tools or dispensatory measures during the mobility are invited to get in contact with the International Development Office at [international@luiss.it](mailto:international@luiss.it) before applying to the program, in order to get more information on the special provisions guaranteed in the selected destinations.

### 4.1. Compatibility among DD Programs

Eligible students have the option to apply to this program and the International Student Exchange programs.

Students applying to both Calls who will be selected for a DD must confirm their participation to the DD within the established deadline as detailed in paragraph “8. Acceptance”.

If selected students confirm their participation to the DD, they will be automatically excluded from the selection for the International Student Exchange program and will be removed from the candidates list.

If selected students do not confirm their participation to the DD according to the rules explained in paragraph “8. Acceptance”, they will remain eligible for the International Student Exchange program.

### 4.2 Compatibility with ENGAGE.EU Program

The double degree program might be incompatible with some ENGAGE.EU mobility programs. Students interested in both programs are urged to check academic calendars accordingly and ask the ENGAGE office for confirmation.



## 5. Attachments requested in the application

Please note that the application must be completed through the web self-service. You are required to follow the instructions on the program webpage.

To be considered, the attachments must be in English and in PDF, readable, scanned (not photographed), named as follows:  
DOCUMENT\_SURNAME\_DDPROGRAM (e. g.: PASSPORT\_ROSSI\_DDMANAGEMENT)

List of the Attachments:

1. English Language Certificate.
2. Curriculum Vitae (in English).
3. ID Card or Passport, depending on the entry requirement for the selected destination.
4. One motivation letter in English explaining your reasons for pursuing a Double Degree program.  
The letter should include:
  - your personal reasons for applying
  - the academic reasons that make you a good fit for the program
  - examples of soft skills that make you a suitable candidate (e.g. real life examples of proactivity, adaptability, problem solving skills).
 The letter should be approx. 500 words.
5. Bachelor's Degree diploma, or an equivalent official certification, including the final grade.
6. Transcript of records in English of Master's Degree.
7. Other certificates that could benefit your application (optional)

## 6. Selection

Eligible candidates will be ranked after the analysis of their academic performance (see criteria in the table below), and other relevant criteria, as reported in the table below. The academic performance will be based on the data available to the Student Office by 17 February 2025. Candidates are responsible to check its accuracy in due time.

Criterion	Percentage	Details
Weighted GPA	35%	Starting from the minimum valid grade (18/30)
Registered ECTS credits	33%	The academic score will take under consideration all registered credits valid towards one's degree (excluding internships). Credits must be registered by 17 February 2025. Please note that additional courses (corsi liberi) will not be taken into consideration
English language level	25%	To be calculated according to 6 levels (from A1 to C2) of the CEFR standard
Bachelor's Degree final grade	5%	Starting from 100 and up to 110 cum laude
Registered ECTS credits for Internship	2%	Credits registered in the current academic records for internship



## 6.1 English language proficiency

The English language proficiency will be assessed according to the following table:

Language levels	Cambridge	IELTS	TOEFL IBT	Duolingo	Other
C2.2, C2.1	CPE, CAE grade A	9 – 8.5 - 8	120 - 110	160 - 145	
C1.3, C1.2, C1.1	CAE grade B, C FCE First B2 grade A	7.5 - 7	109 – 91	140 – 125	Bachelor’s degree or International Secondary School Diploma totally taught in English
B2.4	FCE First B2 grade B	6.5	90 – 75	120 – 110	

## 6.2 Bachelor’s Degree and International Secondary School Diploma

To be assigned the corresponding English language level, applicants are required to attach an official certificate (self-certifications are excluded) explicitly stating that the language of instruction and examination is English. Diplomas from International Secondary Schools or Universities that certify courses taken in a bilingual format will not be accepted.

## 6.3 Bachelor’s Degree final grade

Regarding the Bachelor’s Degree final grade, the score will be calculated proportionally to the final grade, from a minimum grade of 100/110 up to a maximum of 110 cum laude.

## 6.4 Ex aequo

In case of ex aequo, curriculum vitae, motivation letter, and knowledge of other languages will be considered. The students may be requested to send documents proving their experiences as declared in the CV.

## 6.5 Privacy Notice

We encourage all applicants to review the Appendix 1, which includes important information about the privacy notice. Understanding these guidelines will help you stay informed about how your data is handled and protected throughout your studies.

## 7. Communication of results

In compliance with current provisions on personal data protection, rankings will not be published. Students will be informed of the result of their own application only. Information such as other candidates’ position in the ranking will not be disclosed. Selected students will receive the communication via-email by 21 February 2025 (date may be subject to change) on their Luiss student e-

mail account. Thus, students are strongly invited to check their Luiss email account every day while the selections are ongoing.

### **8. Acceptance**

Selected students will be required to confirm their acceptance through written notification within one working day from the notification of results.

In case of refusal or missing notification by the deadline, the following candidate in the waiting list will be recalled. Recalled students will be required to confirm their participation by written notice within one working day.

Any refusal submitted after a candidate has accepted the offer for a slot will be forwarded to the Deputy Rector for Teaching and Quality, who, in collaboration with the Dean of the Graduate School and the Director of Academic Affairs, will assess the justification provided. Refusals deemed inadequately justified will be reported to the Graduation Commission.

### **9. Additional points**

The participation and successful completion of a DD program will provide additional points to the Final Grade of the Master's Degree, according to [Luiss rules](#).

### **10. Useful contacts**

#### **For generic queries:**

#### **International Development Office**

email: [international@luiss.it](mailto:international@luiss.it)

#### **For program related queries:**

#### **Agnese Antioco**

phone: 0685225598

email: [aantioco@luiss.it](mailto:aantioco@luiss.it)

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## Appendix 1-Privacy Notice

### Informativa ex 13 Reg. 2016/679/UE

#### Prefazione

La presente informativa descrive le caratteristiche del trattamento effettuato dalla Luiss in relazione ai dati personali forniti da coloro che intendono candidarsi alle procedure di selezione per la presente Call for Applications ed evidenzia i loro diritti statutari al riguardo.

L'informativa viene periodicamente aggiornata per tenere conto dell'evoluzione normativa e delle nuove modalità di trattamento dei dati personali.

#### Quali dati personali raccogliamo?

Il Titolare raccoglie e tratta i seguenti dati personali dell'interessato:

- dati identificativi (nome, cognome, passaporto, fotografia);
- dati di contatto (indirizzo permanente, indirizzo attuale, indirizzo e-mail e numero di telefono);
- documenti (es. certificazioni di lingua inglese, lettera motivazionale);
- curriculum vitae.

#### Perché raccogliamo i tuoi dati e perché il loro trattamento è lecito?

Il Titolare raccoglie e tratta i dati personali dell'interessato per il perseguimento delle seguenti finalità:

- per consentire all'interessato di inviare la propria candidatura e quindi partecipare alla selezione per il profilo ricercato (la base giuridica del trattamento è rinvenibile nello svolgimento di un incarico di interesse pubblico o connesso all'esercizio di pubblici poteri ai sensi dell'art. 6, par. 1, lett. e) del Reg. 2016/679/UE, nonché nel rapporto precontrattuale e contrattuale esistente tra l'interessato ed il Titolare);
- gestire, da un punto di vista amministrativo, la selezione dei candidati sulla base della valutazione di merito e del curriculum dell'interessato (la base giuridica del trattamento è rinvenibile nello svolgimento di un incarico di interesse pubblico o connesso all'esercizio di pubblici poteri ai sensi dell'art. 6, par. 1, lett. e) del Reg. 2016/679/UE, nonché nel rapporto precontrattuale e contrattuale esistente tra l'interessato ed il Titolare).

#### In che modo il Titolare del trattamento tratta i tuoi dati personali e per quanto tempo vengono conservati i dati?

I dati personali dell'interessato sono trattati sia in forma cartacea che elettronica (server, database cloud, software, ecc.).

Il Titolare conserva i dati dell'interessato per un periodo di tempo coerente con quanto prescritto dalla legge e tenuto conto del tempo necessario per il corretto raggiungimento delle finalità sopra indicate.

## **A chi comunichiamo i tuoi dati personali?**

- **internamente**

Ai dati personali degli interessati possono accedere esclusivamente i dipendenti del Titolare e altro personale al fine di fornire agli interessati i servizi richiesti e limitatamente ai soli dati necessari a tal fine, in particolare:

- personale amministrativo;
- personale accademico;
- collaboratori.

I nostri dipendenti e altro personale sono stati informati e formati sull'importanza di osservare le regole e i principi che regolano il trattamento dei dati personali.

- **esternamente**

Il Titolare condivide i dati personali degli studenti iscritti con alcuni fornitori che svolgono un ruolo nell'erogazione dei servizi richiesti e che a tal fine sono stati appositamente nominati Responsabili esterni del trattamento. I fornitori che accedono ai dati lo fanno in conformità con la legge applicabile in materia di protezione dei dati e con le istruzioni impartite dal Titolare del trattamento.

Il Titolare del trattamento non condivide i dati personali degli interessati con soggetti esterni, salvo i casi in cui ciò sia richiesto dalla legge o da un'Autorità:

- se ciò è necessario per motivi di sicurezza nazionale;
- per motivi di interesse generale;
- su richiesta delle autorità pubbliche.

## **I tuoi dati vengono trasferiti all'estero?**

I dati dell'interessato non sono trasferiti al di fuori dello Spazio Economico Europeo. Nell'eventualità in cui tale trasferimento si renda necessario, si applicheranno gli istituti previsti dal Titolo V del GDPR.

## **Quali sono i tuoi diritti in qualità di interessato e come puoi esercitarli?**

Il Regolamento generale sulla protezione dei dati (GDPR) dell'Unione europea conferisce all'interessato diritti specifici, in particolare per quanto riguarda l'accesso ai dati, la rettifica dei dati, l'opposizione al trattamento dei dati per scopi commerciali o al trattamento automatizzato dei dati, la cancellazione dei dati, la limitazione del trattamento dei dati e la portabilità dei dati. Gli interessati hanno inoltre il diritto di proporre ricorso all'Autorità Garante per la protezione dei dati personali.

Gli interessati che intendano esercitare i diritti previsti dalla legge possono, senza formalità, inviare una e-mail all' [indirizzo\\_privacy@luiss.it](mailto:indirizzo_privacy@luiss.it) o scrivere al Titolare Luiss Guido Carli in Viale Pola 12, 00198 Roma, Italia, esponendo la loro richiesta e fornendo le informazioni necessarie per identificarli.

I dati di contatto del Responsabile della protezione dei dati (DPO) sono disponibili sul sito web del Titolare del trattamento all' [indirizzo www.luiss.it](http://indirizzo.www.luiss.it).



## **Privacy notice pursuant to art. 13 Reg. 2016/679/EU**

### **Introduction**

This privacy notice describes the characteristics of the processing undertaken by Luiss in relation to the personal data provided by those who intend to apply for selection procedures for the present Call for Applications and highlights their statutory rights in this regard.

The privacy notice is periodically updated to take account of regulatory developments and new methods of processing personal data.

### **What personal data do we collect?**

The Controller collects and processes the following personal data:

- identification data (name, surname, passport, photograph);
- contact details (permanent address, current address, e-mail address and telephone number);
- documents (e.g. English language certifications, motivational letter);
- curriculum vitae.

### **Why do we collect your data and why is their processing lawful?**

The Controller collects and processes the data subject's personal information in pursuit of the following purposes:

- to allow the data subject to send their candidacy and thus participate in the selection for the profile sought (the legal basis of the processing lies in the performance of a task of public interest or connected to the exercise of public authority pursuant to art. 6, par. 1, lett. e) of Reg. 2016/679/EU, and in the pre-contractual and contractual relation between the data subject and the Data Controller);
- to manage, from an administrative point of view, the selection of candidates based on the assessment of the merit and the curriculum of the data subject (the legal legitimacy of the processing lies in the performance of a task of public interest or connected to the exercise of public authority pursuant to art. 6, par. 1, lett. e) of Reg. 2016/679/EU, and in the pre-contractual and contractual relation between the data subject and the Data Controller).

### **How does the Controller process your personal data and how long is the data stored for?**

The data subject's personal data are processed both on paper and electronically (servers, cloud database, software, etc.).

The Controller stores the data subject's data for a period consistent with what the law prescribes and having regard to the time required to correctly achieve the purposes stated above.



## **To whom do we communicate your personal data?**

- **internally**

The personal data of data subjects can be accessed solely by the University's employees and other personnel to provide the data subjects with the requested services and limited solely to the data necessary to that end, in particular:

- administrative staff;
- academic staff;
- collaborators.

Our employees and other personnel have been informed and trained regarding the importance of observing the rules and principles governing the processing of personal data.

- **externally**

The Controller shares the personal data of registered students with some suppliers that play a role in providing the services requested and that have been specifically appointed as external Processors to that end. Suppliers that access data do so in compliance with applicable data protection law and the instructions given by the Controller.

The Data Controller does not share the personal data of data subjects to external parties, except in cases where it is required by law or by an Authority:

- if it is necessary on grounds of national security;
- for reasons of general interest;
- on foot of a request made by public authorities.

## **Are your data transferred abroad?**

The data of the interested party are not transferred outside the European Economic Area. In the eventuality that this transfer is necessary the institutes provided for by Title V of the GDPR will be applied.

## **What are your rights as a data subject and how can you exercise them?**

The European Union's General Data Protection Regulation (GDPR) grants data subject specific rights, in particular, regarding access to data, rectification of data, objection to processing of data for commercial purposes or automated processing of data, erasure of data, restrictions on processing of data and portability of data. Data subjects are also entitled to seek redress through the Data Protection Authority.

Any data subjects wishing to exercise their statutory rights may, without formality, send an e-mail to [privacy@luiss.it](mailto:privacy@luiss.it) or write to the Controller Luiss Guido Carli at Viale Pola 12, 00198 Rome, Italy, setting out their request and furnishing the information necessary to identify them.

The contact details of the Data Protection Officer (DPO) can be viewed on the Controller's website at [www.luiss.it](http://www.luiss.it).